


Agenda Item 6

		THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

Open Report on behalf of South West Lincolnshire Clinical Commissioning Group

Report to	Health Scrutiny Committee for Lincolnshire
Date:	18 November 2015
Subject:	South West Lincolnshire Clinical Commissioning Group – General Update

Summary:

This report provides the Committee with an update on the activities of South West Lincolnshire Clinical Commissioning Group. It covers urgent care; planned care, primary care and commissioning support. There is also information on mental health and learning disabilities, where South West Lincolnshire CCG is the lead commissioner, on behalf of the other three CCGs in Lincolnshire.

Actions Required:

The Health Scrutiny Committee is asked to consider the content of the report and comment as necessary.

1. Background

The aim of the report is to update the Health Scrutiny Committee on developments within South West Lincolnshire Clinical Commissioning Group (CCG). The CCG covers a population of approximately 130,000 centred around the market towns of Grantham and Sleaford. The CCG has only one practice area where deprivation is above the national average. However, the prevalence of disease is significantly higher than the national average, including cardiovascular disease, diabetes and respiratory disease. Cancer mortality overall is improving, with mortality for breast, lung and gastrointestinal being better than the national average, however, overall

cancer survival rates are worse than national average, but improving steadily. The CCG's Strategic Plan has been underpinned by the work consulted on and shared with the Scrutiny Committee and of the Shaping Health for Mid Kesteven Programme.

The CCG's work has focussed on the following key areas:

Urgent Care

The Hospice in Hospital, the joint venture between local GPs, St Barnabas Hospice, United Lincolnshire Hospital NHS Trust (ULHT) and the CCG is now fully operational at Grantham and District Hospital and for the first time providing local inpatient palliative care for the population.

Fifteen new intermediate care beds have been commissioned by the CCG in partnership with Lincolnshire County Council, Lincolnshire Community Health Services and local GPs to provide an alternative to hospital admission and a means to avoid unnecessary hospital stays. The CCG is planning to expand these bed numbers in order to manage the inevitable winter pressures.

The CCG has worked closely with ULHT and Lincolnshire Community Health Services to open a single integrated reception area at A&E where Out of Hours, the GP in A&E and the Emergency Assessment Unit (EAU) team now all work together.

The ambulatory emergency care centre at Grantham Hospital is now complete and is currently being made operational for the winter. This will enable a robust alternative to admission and ensure that more patients receive a diagnosis and urgent treatment without unnecessary hospital stays.

Overall, non elective admissions for the South West Lincolnshire across all of its providers, which include ULHT, Nottingham University Hospitals NHS Trust, Sherwood Forest NHS Foundation Trust, fell in 2014/15 by 7%. The CCG's non-elective admissions have fallen by between 6% and 7% each year for the past three years. We do not expect that in the light of our aging population and high disease burden it is likely to fall much further.

Emergency admission rates for South West Lincolnshire CCG are significantly lower than the national average. However, it is only fair to say that admission rates for all Lincolnshire CCGs are lower than the national average.

Planned Care

Focus on delivering the referral to treatment standards for our patients. In 2014/15 our patients experienced significant problems as a result of difficult access at ULHT. The CCG is now achieving a 92% incomplete pathway standard. This means that 92% of our patients are scheduled to be treated on time and not subject to the build-up of a backlog.

We have been focussing on improving cancer access with the loss of breast services at Grantham due to staff shortages. Whilst we do not consider the current standard of service and access to be good enough, this has been showing steady

improvement, largely as a result of us using services outside Lincolnshire in Nottingham and in Peterborough.

We have developed new relationships with other providers and are increasingly accessing the independent sector and other NHS trusts outside Lincolnshire in order to secure steady access. South West Lincolnshire is well placed to access alternative providers when there is not capacity at either Grantham, Lincoln or Boston. We have recently launched a pilot scheme for a new hearing loss service with Specsavers in Grantham in order to provide a real alternative to the current hospital service which is unable to meet demand. The service will enable hospital services to concentrate on more serious cases and give speedy local access. We will be evaluating the pilot in twelve months' time and if successful, we will formally procure the service.

Mental Health and Learning Disabilities

As the lead CCG for this area we have been leading the work on the deployment of £2m of recurrent investment from the Lincolnshire CCGs on the Parity of Esteem programme. This is largely focussed on the delivery of a robust 24 hour 7 day liaison service and response to A&E and working with urgent services and ensuring that the 24 hour and 7 day CAMHS services work coherently with our adult mental health services.

We have been working closely with Lincolnshire Partnership NHS Foundation Trust (LPFT) in managing the impacts for hopefully the closure of Long Leys Court Assessment and Treatment Unit and working closely with them to ensure that high quality safe placement alternatives were found for the remaining service users in the unit. We are working closely with LPFT to develop a community based model as an alternative which will be fully compliant with the requirements of new national policy and will put Lincolnshire at the leading edge of modern learning disability services.

We have worked closely with LPFT's leadership team and clinical team on the development of a single quality plan which has been reviewed by the Health Scrutiny Committee and are continuing to work on delivering those improvements.

Primary Care

We have been working with South West Lincolnshire CCG practices around premises developments with three successful bids going into the Primary Care Infrastructure Fund providing additional consulting space and team working space at three practices. This building work is currently being rolled out.

We have been working closely with practices to develop the quality infrastructure including quality dashboards and a process based on practice visits by the CCG to ensure that practices are making not only best use of resources but ensuring that they are delivering high quality services. The CCG is also working with practices which have improvement requirements following CQC inspection, as South West Lincolnshire CCG practices are currently being inspected. Where there is a significant need for improvement the CCG is providing significant levels of support to ensure that that improvement takes place rapidly.

We have invested in practices in care co-ordination at a local level to ensure that our practices are able to provide co-ordinated joined up care and have provided additional non GP resources to enable practices to have more time to manage the care of those with the most complex needs.

The CCG has delivered all of its financial obligations for the second year in a row and in 2015 was awarded by the Health Service Journal and Nursing Times the award as 'Best CCG to Work In' and therefore one of the five best NHS organisations to work in across the country, which is clearly a significant achievement for the team.

For the future, the CCG will be continuing to work closely with partners on the development of the Lincolnshire Health and Care Strategic Outline Case and playing an important role in the development of the collective vision for the future.

Commissioning Support

Working in partnership with South Lincolnshire CCG we have become the first CCG in the country to successfully access the new national Lead Provider Framework for commissioning support. This framework offers CCGs a choice of accredited providers for "back office functions" ranging from payroll to IT support. Following a rigorous selection process Optum, a private company, have been selected as the new provider and a transition will take place from the existing provider, Arden Greater East Midlands Commissioning Support Unit, beginning in January 2016.

2. Conclusion

The Health Scrutiny Committee is request to consider and comment on the content of the report.

3. Consultation

This is not a direct consultation item.

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

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